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**We architect the path from  
ambition to institutional  
impact.**

SOLUTION ARCHITECTURE | STRATEGIC ADVISORY | DELIVERY

COMPANY PROFILE 2026

BUILT IN ABUJA. CONNECTED TO THE WORLD.

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# When the answer must work across the whole system

**Complex priorities rarely fail because institutions lack ambition. They fail because execution is fragmented.**

Acropolis helps governments, institutions and businesses solve complex problems that cross mandates, stakeholders and jurisdictions. We bring strategy, institutional design and hands-on delivery into one accountable architecture - so priorities do not stop at recommendations, convenings or announcements.

We clarify the problem, align the institutions that matter, design the delivery machinery, mobilise the right capabilities and stay close enough to execution to produce visible movement.

**Built in Abuja. Connected to the world. Accountable for delivery.**

# A solution architecture and strategic delivery firm

Acropolis is engaged when a challenge cannot be solved by one institution, one discipline or one meeting. Our work sits at the intersection of policy, strategy, data, technology, stakeholder alignment and implementation.

**We define our value by the institutional problem addressed, the architecture created and the outcome made possible.**

## 01 See the whole system

Mandates, incentives, dependencies and bottlenecks.

## 02 Create the route

Decisions, structures, workstreams and accountabilities.

## 03 Integrate the moving parts

Institutions, leaders, technical teams and partners.

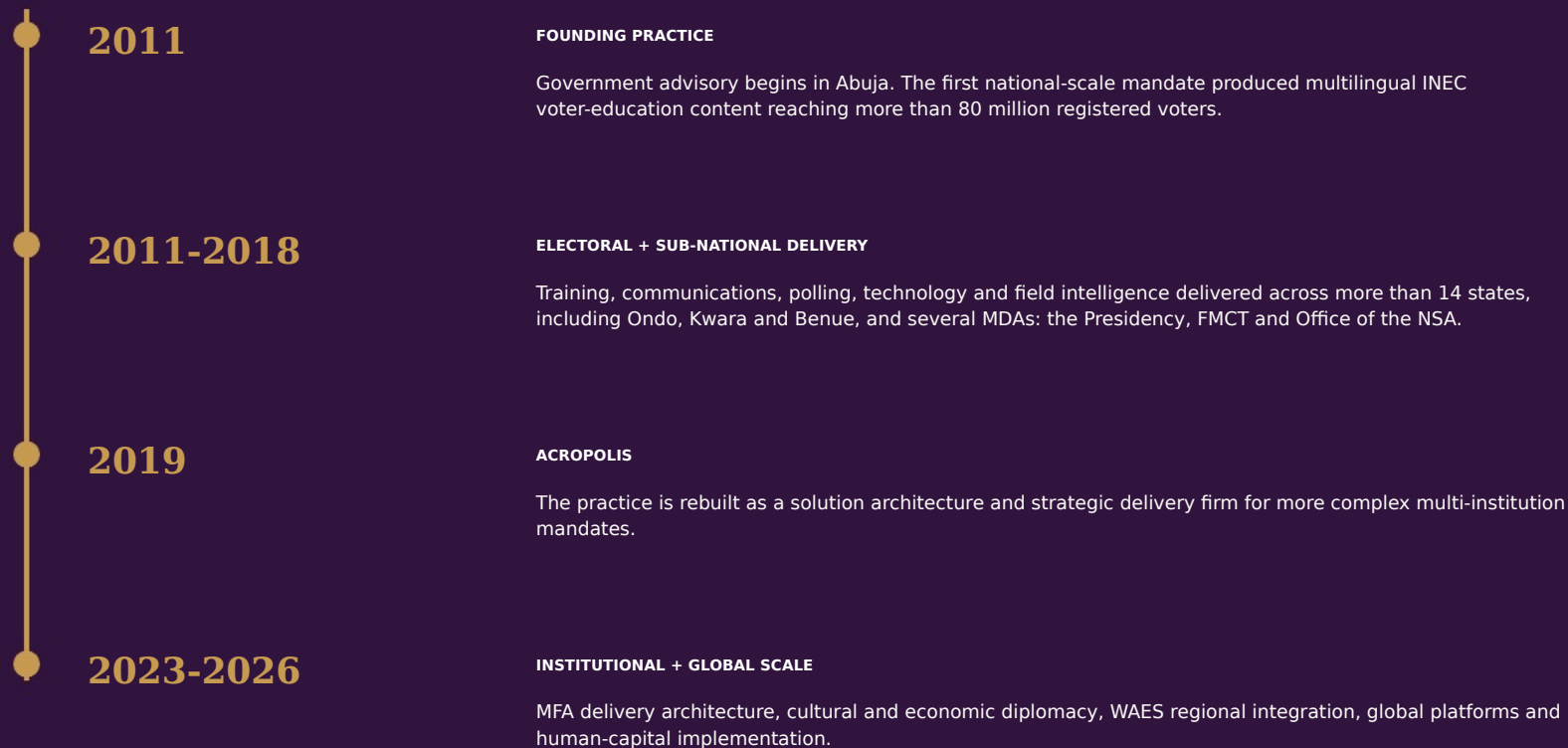
## 04 Remain accountable

Support implementation, track progress and adapt.



# Fifteen years of institutional learning, one firm's evolution

From ESFAJ in 2011 to Acropolis in 2019: a progression from government advisory to cross-system delivery at national and continental scale.



Acropolis's track record includes engagements delivered by the firm, its predecessor practice ESFAJ, and assignments led by its principals.

# Scale that can be seen

A record of coordinating people, information, institutions and decisions at consequential scale.

**80m+**

registered voters reached with multilingual INEC voter-education content

**2,000+**

delegates in a national Train-the-Trainer programme across all 36 states

**71,893**

polling-unit and collation agents physically trained across 34 states and the FCT

**176,233**

agents given access to digital training resources

**1.329m**

SMS communications deployed; 86.5% reported delivery rate

**40,000**

registered voters reached for presidential polling in nine days

**1.1%**

reported difference between the poll projection and eventual result

**30,000+**

AMAC records brought into a modern data and revenue infrastructure

**1,500+**

WAES programme participants

# Institutional reach. Global context.

The work combines coordination depth at home with the judgement required on regional and international platforms.

**109**

diplomatic missions coordinated

**534**

stakeholders engaged across  
whole-of-government mandates

**124**

agreements and MoUs facilitated

**~US\$53m**

assets whose repatriation  
Acropolis-supported coordination helped  
advance

**3**

consecutive UN General Assembly cycles  
supported

**7**

World Economic Forum meetings supported

**3**

G20 Summits supported

**3**

African Union Summits supported

**1**

permanent Nigerian seat secured on the  
Board of the African Central Bank

# The problems we are built to solve

Acropolis is most valuable when the problem is important, cross-cutting and difficult to own.

01

## **Ambition without delivery machinery**

A strategy or executive priority exists, but the institution lacks the structure, cadence and accountability to execute it.

02

## **Fragmented authority**

The outcome depends on institutions, businesses, funders or jurisdictions that are not naturally coordinated.

03

## **Data without decision value**

Information is incomplete, dispersed or underused, leaving leaders without a reliable basis for action.

04

## **Stalled multi-stakeholder outcomes**

Ownership, sequencing and escalation are unclear around a high-value priority.

05

## **Scale under time pressure**

People, technology, communications and field operations must be mobilised quickly.

06

## **A platform without outcome architecture**

A summit, mission or dialogue must unlock agreements, partnerships, investment or institutional movement.

# Where public purpose, institutional complexity and delivery pressure meet

## Governments and public institutions

Presidencies, ministries, agencies, subnational governments and delivery units.

## Regional and multilateral institutions

Cooperation, integration, development, diplomacy and cross-border priorities.

## Private-sector and investment partners

Public-private pathways, regulatory navigation and multi-stakeholder rollout.

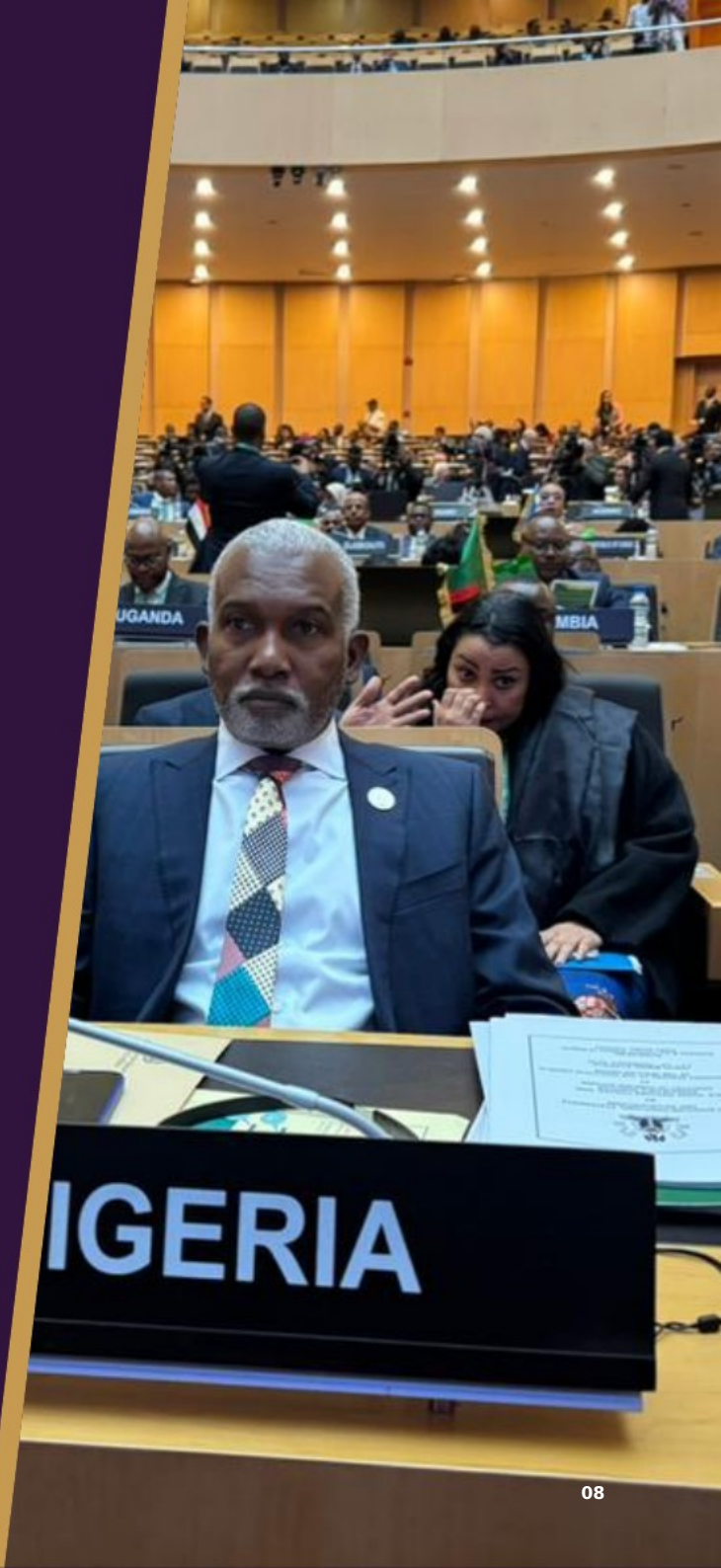
## Development and knowledge partners

Governance, democratic institutions, research, education and implementation.

## Executive leaders and transformation teams

Independent support spanning strategy, alignment and delivery.

START / MIDSTREAM / MOMENTS OF CONSEQUENCE



# Five capabilities. One delivery architecture.

01

## Strategy and solution architecture

Problem definition; strategy translation; institutional and programme design; roadmaps and decision architecture.

02

## Government and institutional transformation

Delivery units; performance systems; executive dashboards; coordination; process and service redesign.

03

## Economic diplomacy, investment and partnerships

National-interest positioning; coalition architecture; investor and DFI engagement; partnership pipelines.

04

## Data, technology and operational intelligence

Research; enumeration; polling; dashboards; reporting; field intelligence and decision support.

05

## Human capital, convening and complex delivery

Training systems; capability-building; strategic convenings; mobilisation; programme management and transfer.

### THE DIFFERENCE

These capabilities are not sold as isolated activities. Acropolis combines the mix required by the problem and owns the connections between them.

# How we architect solutions

A six-stage route from mandate to durable institutional capability.

01

## DIAGNOSE

Define the real problem, map the system and establish the evidence baseline.

02

## DESIGN

Create outcomes, workstreams, roles, governance, sequencing and measures.

03

## MOBILISE

Align decision-makers, institutions, partners, resources and communications.

04

## IMPLEMENT

Run the delivery rhythm, coordinate dependencies and solve blockages.

05

## MEASURE

Track outcomes, surface risk early and give leaders decision-ready visibility.

06

## TRANSFER

Embed systems, tools, knowledge and ownership so capability remains.

**SINGLE POINT OF ACCOUNTABILITY**

One integrated Acropolis team holds the logic of the assignment from diagnosis through delivery and transfer.

# From appointment to institutional value

Every assignment is configured around the result, not a pre-packaged service list. The architecture may combine embedded advisers, a delivery secretariat, specialist workstreams, technology, field networks, strategic communications and partner coordination.

## 01

### ONE MANDATE

A clear definition of the outcome and authority required to pursue it.

## 02

### ONE INTEGRATED PLAN

Workstreams, dependencies, milestones and decisions connected.

## 03

### ONE OPERATING RHYTHM

Performance reviews, escalation, executive support and evidence capture.

## 04

### ONE ACCOUNTABLE PARTNER

Acropolis coordinates the moving parts and keeps the system moving.

We are the delivery spine between executive ambition and institutional execution.

● Decisions made

● Institutions aligned

● Systems put to use

● Capability transferred

# National-scale civic education and electoral delivery

A delivery system integrating multilingual education, training cascades, digital access, communications, polling and field coordination under severe time pressure.

## THE WORK

The track record began with multilingual voter-education content for INEC in 2011 and expanded through national Train-the-Trainer programmes, field-agent preparation, digital resources, SMS communications and rapid polling.

**80m+**

voters reached

**71,893**

agents physically trained

**176,233**

digital training access

**1.1%**

poll variance



# From field data to municipal intelligence

Acropolis applied data, digital infrastructure and institutional redesign to strengthen local-government intelligence and service delivery in the Abuja Municipal Area Council.

**30,000+**

records brought into a modern data and revenue infrastructure

**6**

FCT Area Councils represented in structured #KnowFCT focus groups

## DELIVERY ARCHITECTURE

Field enumeration and stakeholder engagement were connected to digital records, quality control and decision use - turning dispersed information into a more usable operating asset.

DATA / FIELD NETWORKS / DIGITAL INFRASTRUCTURE



# Turning ministerial priorities into an operating system

From 2023 to 2026, Acropolis helped build delivery infrastructure around ministerial priorities, mission coordination, performance management and executive decision support.

## THE ARCHITECTURE

Whole-of-government stakeholder mobilisation, mission coordination, performance visibility, escalation and strategic engagement were connected to one delivery rhythm.

**109**

missions coordinated

**534**

stakeholders engaged

**124**

agreements / MoUs facilitated

**~US\$53m**

asset repatriation coordination advanced



# Diplomacy that is felt, taught and remembered

At the Ministry of Foreign Affairs, Acropolis treated cultural diplomacy as infrastructure rather than decoration. The Atrium Gallery was designed as a public-facing cultural space and a working learning tool.

## WHAT ACROPOLIS BUILT

- A curated Atrium Gallery programme connecting cultural assets to foreign-policy objectives.
- Cultural toolkits translating practice into a usable reference for mission staff.
- Structured training for Ambassadors and mission personnel.

A cultural asset turned into a working institutional system.



# Diplomacy, policy and delivery on global platforms

Acropolis supports the architecture around high-consequence engagement: stakeholder preparation, whole-of-government coordination, executive support, partnership pathways and follow-through.



3

UNGA cycles

7

WEF meetings



3

G20 Summits

3

AU Summits



1

African Central Bank Board seat

# Regional integration by design

In a fractured regional political environment, Acropolis helped design the West Africa Economic Summit as a complementary economic mechanism - not simply a convening.

## THE INTENT

Create an architecture capable of bringing public institutions, private-sector leaders, investors and regional partners into a shared programme focused on economic movement and practical integration.

**1,500+**

programme participants

**REGIONAL**

public-private platform  
designed around integration  
outcomes

A platform designed to move relationships toward outcomes.



# Education and human-capital implementation

Education requires an implementation architecture connecting standards, institutions, instructors, learners, technology, employers and measurable progression.

## 80m+

**VOTER + CIVIC EDUCATION**

Multilingual INEC content delivered across Nigeria's linguistic diversity.

## #KNOWFCT

**CIVIC TECHNOLOGY**

Ward-level public-office mapping refined through focus groups in all six FCT Area Councils.

## R2S / UBEB

**CURRICULUM + TEACHER TRAINING**

Curriculum and teacher-training content developed with the Universal Basic Education Board.

## LAW2GO

**LEGAL-SECTOR CAPABILITY**

Digital legal resources and career-readiness materials built for students and practitioners.

PROGRAMME ARCHITECTURE / TRAINING CASCADES / DIGITAL LEARNING / QUALITY ASSURANCE

# Data, research and operations at scale

Acropolis builds decision systems for environments where leaders must act with speed but cannot afford to act blindly.

## DATA GENERATION

Enumeration, polling, canvassing, mapping and field research.

## KNOWLEDGE SYSTEMS

Manuals, playbooks, multilingual materials and operational guidance.

## DIGITAL INFRASTRUCTURE

Dashboards, survey tools, USSD, WhatsApp and reporting channels.

## OPERATIONAL INTELLIGENCE

Situation rooms, live reporting, escalation and executive support.

## DISTRIBUTED EXECUTION

Training networks, field teams, quality control and rapid mobilisation.

# Senior judgement. Delivery ownership.

Each assignment is led by a partner accountable for the integrity of the solution and the movement of the work.

## SIMI FAJEMIROKUN-AJAYI

### SENIOR PARTNER

Simi brings senior experience in government delivery, economic diplomacy, investment facilitation and complex stakeholder coordination. Her work spans ministerial delivery architecture, whole-of-government mobilisation, international engagement and the conversion of strategic ambition into implementable programmes.

## OMADACHI OKLOBIA

### PARTNER

Omadachi contributes senior advisory judgement and delivery leadership across complex institutional assignments, helping clients move from strategic intent to coordinated execution.

## DR GBENGA ONI

### PARTNER - CORPORATE STRATEGY & BUSINESS DEVELOPMENT

Dr Oni brings experience in organisational leadership, corporate strategy, human-capital development and multi-country institutional capacity-building. He connects growth strategy, organisational capability and partnership development to practical delivery.

## OLUFUNMILAYO ADEBAYO

### STRATEGY, COMMUNICATIONS & INSTITUTIONAL ADVISORY

Olufunmilayo brings 13+ years of experience across strategy, communications and institutional advisory. Her work spans government, diplomacy, corporate and development environments, including communications coordination across 109 diplomatic missions and real-time engagement at WEF, COP28, UNGA, AU and ECOWAS platforms. She connects strategic analysis, stakeholder alignment and clear communication to practical delivery.

### EXTENDED DELIVERY NETWORK

A curated network of policy, sector, legal, financial, technology, research, communications and programme-delivery specialists is assembled around each mandate.

# Built to see the whole system - and move it forward

We exist to solve the problems that stand between ambition and a better future - for the institutions, economies and people who depend on them getting solved.

01

## Context before prescription

We understand institutions, incentives and implementation realities before proposing the answer.

02

## Architecture before activity

Every workstream serves a common outcome.

03

## Senior judgement close to delivery

Leaders remain engaged where decisions and relationships matter.

04

## Evidence over theatre

We track systems built, scale reached and institutional value created.

05

## Capability that remains

We design for transfer, stronger systems and lasting confidence.



# Bring us the ambition.

We architect the route, organise the system and help deliver the outcome.

Acropolis solves the complex problems other firms avoid - and stays accountable until that work becomes a better tomorrow: stronger institutions, more resilient economies, and the confidence to take on what comes next.

**START A CONVERSATION**

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